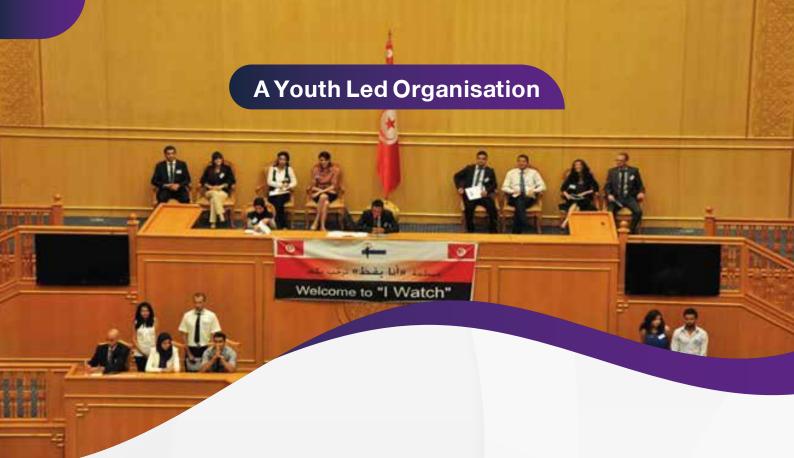


# Annual Report 2021

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"I WATCH" is a non-profit and independent Tunisian watchdog organisation that aims to combat corruption and enhance transparency. I WATCH became the official point of contact for Transparency International in Tunisia in November 2013 and since January 29th, 2017 is the branch of Transparency International in Tunisia.

The organisation was founded following the Tunisian revolution on March 21s, 2011. It includes a group of young men and women active in various regions of the republic and all of them work to preserve the gains of the revolution.

I WATCH is based on two basic principles: **No to exclusion**: The organisation does not exclude anyone based on a religious, political, ideological, or regional background. **No trusteeship**: "I WATCH" believes in the youthful energies of Tunisia. The youth who made the revolution have the qualifications that make them trustworthy. The organisation works to include young people in the decision-making system and rejects trusteeship in any way due to lack of experience.

The organisation has two main goals:

- Transparency and fighting corruption.
- Anti-corruption: "I WATCH" believes that corruption is among the causes of the outbreak of the revolution.

# Our Vision: Engaging and innovating against corruption

I WATCH believes that the fight against corruption requires the use of innovative solutions and approaches to anti-corruption action and the raising of awareness. Such solutions and approaches involve considering cultural activities to raise awareness about corruption and the use of IT and communication technologies to report corruption.





Our Organizational Ethics: I WATCH adheres to high standards of legal compliance and ethics. We commit to be fully accountable and transparent towards our beneficiaries, partners and donors, by providing access to information regarding the allocation and management of funds. I WATCH has an inspection department which is responsible for elaborating codes of conduct and monitors compliance with internal regulations and national laws. Moreover, I WATCH has an Ethics Officer, with a temporary mandate, who performs a number of important tasks: Installing the ethics culture in management personnel; Establishing reporting channels for employees to use without fear of retaliation; Enforcing ethical codes, and raises his recommendations to improve the organization's Rules of Procedures

### **Our Governance Structure**

### I WATCH governance comprises of two main levels:

- The associative governance
- The organisational & operational governance

#### The associative governance is composed of the following two bodies:

### The General Assembly (GA)

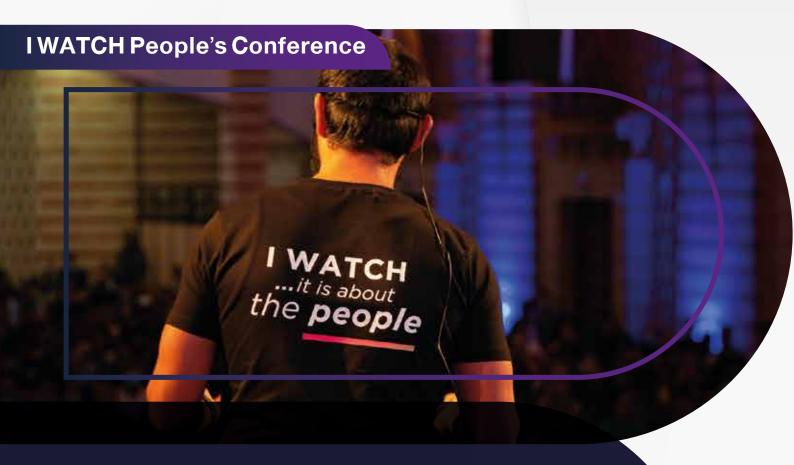
The General Assembly is the governing body of I WATCH. The members of the association meet twice a year for a General Assembly and whenever required for an extraordinary General Assembly (GA). The Ordinary and the Extraordinary GA have the following core responsibilities: a) to endorse the Moral Report, b) to endorse the financial statements, annual accounts, statutory auditor's report & allocate incomes, c) to elect the members of the Board of Directors, d) to review the strategic plan and main strategic organisational .developments, e) to amend the organisation articles if required

#### The Board of Directors (BoD)

The BoD is elected by the General Assembly and is composed of a president, general secretary and treasurer. It is in charge of defining the overall strategy of the organisation. This BoD has the following core responsibilities: a) to oversees the strategic plan and main strategic development directions of the organisation, b) to endorse the organisational ethics, policies and code of conduct, and oversee the overall legal compliance of the organisation

### The organisational & operational governance is composed of a steering committee

The Steering Committee is led by two members who have delegated authority from the BoD. It is the strategic upper management of the organisation and the key decision-making body with regards to IWATCH's strategy development, positioning, alignment and risk management



I WATCH People'S Conference was held from 12th until 14th of November 2021 In Dyar Lemdina, Mahari, Saphir and Eden hotels. This large-scale event gathered more than 1000 guests: Access to Information Officers, Presidents of newly established municipalities, CSO's representatives, Change Makers, Volunteers, and Members. 25 activities were held within the framework of this conference such as: New Municipalities' Forum; Policy Paper on Access to Information Law; Speed-dating with public administrations; Volunteers Hubs; and Teachers Against Corruption workshop.



Since 2020, IWATCH opted for a new change strategy seeking to influence the civil society ecosystem towards an informed active citizen and responsive public servants. Our Citizen Engagement department is leaning since July 202 on designing programs and initiatives for volunteers, multipliers, students, citizens, and community hubs. Mr. Achraf Aouadi, Ex-President of the organization announced the "Killing of IWATCH" and its move from an Organization to an Ecosystem. Actually, I WATCH perceives its current role as a matchmaker and service provider rather than a classic implementer of projects and initiatives.

### **Elections of New Board**



The elective ordinary general assembly, which met on December 12th 2021, elected a new board for I-WATCH organization for the period 2025-2022. The general assembly elected Mr.Wajdi Belloumi as president of the association, Ms.Haifa Mehtli as general secretary and Mr.Ali Mhenni as treasurer.

# December 2021 - Celebrating our 10th Anniversary-

# 10 years of Engaging and Innovating against Corruption

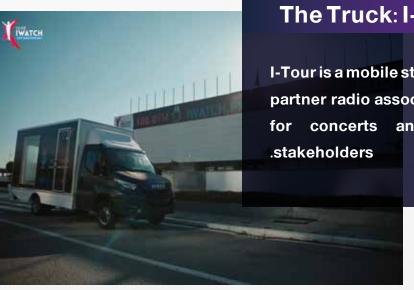


Founded in March 2011, I WATCH celebrated on 18th of December 2021 its 10th Anniversary and launched its new strategy: "FROM AN ORGANIZATION TO AN ECOSYSTEM".

IWATCH has grown over the past 10 years, and since 2020 the organization focused on encouraging the establishment local networks in every region and infrastructure, then put it at the disposal of the local communities. I WATCH opted for a new change strategy seeking to influence the civil society ecosystem towards informed active citizens and responsive public servants. The new logo of I WATCH reflects its new position as a catalyst between local entities. This year marks also the launch of distinctive products by I WATCH namely I Radio, Digital Media Shbabebk, the Startup I-Techrity, I Tour, I BLOG and the Think Tank.

Decentralization of the organization: Proximity & Scale-Out

FROM AN ORGANIZATION TO AN ECOSYSTEM



### The Truck: I-Tour

I-Tour is a mobile studio which will be put at the disposal of partner radio associations. It will be also used as a scene and showcases of/by our

# I-Techrity: First ICT4D in Tunisia

I-Techrity is the first ICT4D (ICT for Development) company in Tunisia. Owned by the organisation -I WATCH, I-Techrity is developing technology tools aiming to solve issues related to development, integrity and the public .sphere in general





## I-Radio: SON FM

100FM in I WATCH launched its own associative radio on order to voice the concerns of citizens on issues related to public sphere and to provide alternative media contents. I RADIO will have the challenge of enduring within a rich .radio landscape in Tunisia



## **SHBEBEK**

Our digital platform Shbabek produces interactive stories pertaining to different viewer-friendly categories. Up to date there are fove main programs entitles el Hammas, Bel .Aks, El Khrafa, Bel Falegi, and Bullied

# **THINK-TANK**

Our research Lab aims to preserve I WATCH's Institutional Memory and compete in the development and research business. The goal is to better incorporate evidence practices into our interventions. A Policy Paper entitled "How can public finances overcome the scarcity of resources and the heavy expenditures?" was published in This paper includes the organization's perceptions of possible .2021 December solutions to mobilize resources and overcome the budget deficit in relation to the .Finance Law

# Our Reach & Scale in 10 Years

- More than activities 3000 in 24 governorates
- Money cashed in 15942636,25 TND by 2021
- Money guaranteed in provisions 8037176,59 TND by 2021
- Volunteers: 200 / Alumni: 270 / Members: 24 / community Members: 850
- 16 Donors
- 1010 alerts received by YALAC
- 10 Offices
- 120 projects implemented by partner CSOs



# I WATCH's Work in Figures (2021)

- We implemented 70 activities across Tunisia
- We reached through our activities 1265 participants
- We provided financial support to 48 local CSOs with a budget of 814,320 588 1TND
- We signed 188 partnerships with municipalities across Tunisia
- 8 Projects
- 51full time Staff
- 13 ATI lawsuits, 32 ATI appeals, 247 requests by YALAC (Yakedh Advocacy and Legal Advocacy Center)
- 6 Partnerships with Media outlets
- More than 60 projects in 24 governorates through CSOs Stipends
- 10 offices

# List of activities 2021:

Reference	Activity	GOVERNORATE	DATE OF START	DATE OF END	PROJECT	#OF PARTICIPANTS	# OF PARTICIPANTS MALE	# DE PARTICIPANTES FEMALE
A01	Formation pour les membres fondateurs de IWATCH Campus	Nabeul	19/02/2021	21/02/2021	Initiative	25	9	14
A02	Workshop on AUCPCC commitments related reforms	Tunis	06/03/2021	06/03/2021	TEACAC	16	5	11
A03	2020 Integrity Mall	Enligne	06/03/2021	07/03/2021	Initiative	527	337	190
A04	Formation en accès à l'information, redevabilité et TOT	Tabarka	16/03/2021	19/03/2021	MEPI ATI	12	6	6
A05	Formation sur les outils d'anti-corruption relative à AUCPCC pour les CSO	Sousse	20/03/2021	21/03/2021	TEACACATI	16	7	9
A06	Formation sur les outils d'anti-corruption relative à AUCPCC pour les journalistes	Sousse	21/03/2021	22/03/2021	TEACACATI	16	7	9
A07	Formation sur les outils d'anti-corruption relative à AUCPCC pour les CSO	Tabarka	27/03/2021	28/03/2021	TEACAC	16	7	9
A08	Formation en accès à l'information, redevabilité et TOT	Sousse	31/03/2021	03/04/2021	MEPI ATI	18	15	3
A09	Focus Groupe avec la société civile locale : Municipalité Ettadhamen	Tunis	03/04/2021	03/04/2021	EU2	11	8	3
A10	Focus Groupe avec la société civile locale : Municipalité Hamem Chott	Tunis	03/04/2021	03/04/2021	EU2	7	2	5
A11	Formation sur les outils d'anti-corruption relative à AUCPCC pour les CSO	Tunis	09/04/2021	03/04/2021	EU2	13	7	6
A12	Formation en accès à l'information, redevabilité et TOT	Mahdia	09/06/2021	12/06/2021	MEPI ATI	29	22	7
A13	Formation en accès à l'information, redevabilité et TOT	Djerba	09/06/2021	12/06/2021	MEPI ATI	19	17	2
A14	Formation pour les facilitateurs de la stratégie de IWATCH	Sousse	09/06/2021	11/06/2021	Initiative	28	15	13
A15	Formation en accès à l'information, redevabilité et TOT	Tabarka	22/06/2021	25/06/2021	MEPI ATI	13	9	4
A16	Formation en accès à l'information, redevabilité et TOT	Hammamet	22/06/2021	25/06/2021	MEPI ATI	8	5	3
A17	Formation en accès à l'information, redevabilité et TOT	Djerba	01/09/2021	04/09/2021	MEPI ATI	14	12	2
A18	Formation en accès à l'information, redevabilité et TOT	Tabarka	01/09/2021	04/09/2021	MEPI ATI	14	11	3
A19	Formation en accès à l'information, redevabilité et TOT	Hammamet	07/09/2021	10/09/2021	MEPI ATI	27	11	16
A20	Formation en accès à l'information, redevabilité et TOT	Mahdia	07/09/2021	10/09/2021	MEPI ATI	35	17	18
A21	Formation pour les enquêteurs de LIS	Mahdia	08/09/2021	10/09/2021	EU3	15	7	8
A22	Formation en accès à l'information, redevabilité et TOT	Tabarka	28/09/2021	01/10/2021	MEPI ATI	14	8	6
A23	Volunteer of the year Award	Enligne	26/02/2021	13/03/2021	Initiative	5	2	3

Activity	# DE RTICIPANTES FEMALE  9 2 7 2 2 7 14 7 45
A25	2 7 2 2 7 14 7
A25   bureau r-glonal de sousse   Sousse   03/04/2021   03/04/2021   Initiative   10   8	7 2 2 7 14 7
Sax   Journée de redevabilité dans le bureau régional de Kasserine   Kasserine   O3/04/2021   O3/04/2021   Initiative   12   10	2 2 7 14 7
A27   bureau régional de Kasserine   Casserine   Cas	7 14 7
A29   bureau régional de Sfax   Sfax   03/04/2021   03/04/2021   Initiative   10   8	7 14 7 45
A30   bureau régional de Kef   Cel   01/04/2021   01/04	14 7 45
A32   Formation en accès à l'information et gouvernance locale   Jandouba   27/09/2021   27/09/2021   EU3   18   4	14 7 45
A32 et gouvernance locale  A33 Formation pour le programme citoyen-facilitateur  Tunis  O9/10/2021  D10/10/2021  EU2  13  6  A34 Speed Debating à propos de la loi de finance  Tunis  20/10/2021  20/10/2021  NED  60  15  A35 Speed Debating à propos de la loi de finance  Tunis  23/10/2021  A36 Conférence de presse SaidMeter  Tunis  25/10/2021  EU2  13  6  15  A37 Espace de concertation des femmes élues : Formation genre et gouvernance locale  A38 Table ronde sur le rôle de la société civile dans l'amélioration de la gouvernance dans le secteur de la santé  Djerba  25/11/2021  26/11/2021  CIPE  21  5	7
A34 Speed Debating à propos de la loi de finance	45
A34 de finance Tunis 20/10/2021 20/10/2021 NED 60 IS  A35 Speed Debating à propos de la loi de finance Tunis 23/10/2021 23/10/2021 NED 38 II  A36 Conférence de presse SaidMeter Tunis 25/10/2021 25/10/2021 NED I7 8  Espace de concertation des femmes élues : Formation genre et gouvernance locale  A37 Table ronde sur le rôle de la société civile dans l'amélioration de la gouvernance dans le secteur de la santé Djerba 25/11/2021 26/11/2021 CIPE 21 5	
A36 Conférence de presse SaidMeter Tunis 25/10/2021 25/10/2021 NED 17 8  Espace de concertation des femmes élues : Formation genre et gouvernance locale de la société civile dans l'amélioration de la gouvernance dans le secteur de la santé  Tunis 25/10/2021 25/10/2021 NED 17 8  Espace de concertation des femmes élues : Formation genre et gouvernance locale Djerba 25/11/2021 28/10/2021 Initiative 10 0  Espace de concertation des femmes élues : Formation genre et gouvernance locale Djerba 25/11/2021 26/11/2021 CIPE 21 5	27
Espace de concertation des femmes élues : Formation genre et gouvernance locale  A38 Table ronde sur le rôle de la société civile dans l'amélioration de la gouvernance dans le secteur de la santé  Espace de concertation des 28/10/2021 28/10/2021 Initiative 10 0  Table ronde sur le rôle de la société civile dans l'amélioration de la gouvernance dans le secteur de la santé	
A37 femmes élues : Formation genre et gouvernance locale  Table ronde sur le rôle de la société civile dans l'amélioration de la gouvernance dans le secteur de la santé  Kasserine 28/10/2021 28/10/2021 Initiative 10 0  Table ronde sur le rôle de la société civile dans l'amélioration de la gouvernance dans le secteur de la santé	9
A38 civile dans l'amélioration de la Djerba 25/11/2021 26/11/2021 CIPE 21 5 gouvernance dans le secteur de la santé	10
A39 IWATCH People's Conference Hammamet 12/11/2021 14/11/2021 Initiative 869	16
Table ronde sur le rôle de la société  A40 civile dans l'amélioration de la Sousse 02/12/2021 03/12/2021 CIPE 23 8  gouvernance dans le secteur de la santé	15
A41 Formation I-train Access to Manouba 04/12/2021 05/12/2021 Initiative 18 11	7
Formation en accès à l'information, redevabilité et TOT Manouba 04/12/2021 05/12/2021 Initiative 13 7	7
Table ronde sur le rôle de la société  A43 civile dans l'amélioration de la Jandouba 08/12/2021 09/12/2021 CIPE 16 10  gouvernance dans le secteur de la santé	6
A45 Workshop on the finance law 2022 Tunis 05/11/2021 05/11/2021 NED 21	
A44 Table ronde sur le rôle de la société civile dans l'amélioration de la gouvernance dans le secteur de la santé	9
A46 Focus Groupe avec la société Jendouba 28/09/2021 28/09/2021 EU3 9 8	1
A47 IWATCH 10th Anniversary Tunis 17/12/2021 17/12/2021 Initiative 1000	
Total 3134 691	•

# **I WATCH Impact Stories:**

# Yakedh Advocacy and Legal Advice Center (YALAC)



### Raising citizens' voices: YALAC

received and followed up on hundreds of cases of corruption reported by citizens. In 2021, The center has received 352 reports.

I WATCH filled 21 cases before administrative court, 13 ATI lawsuits and 32 ATI Appeals.

Additionally, I WATCH filed 8 cases before the penal judiciary, (regarding several violations, in different sectors: sport, transportation, industry, agriculture, national security and conflict of interests.

Using the access to information law, YALAC team filled ,247 requests before several institutions such as ministries, the head of government, the parliament, and the presidency.



# **I Assist Program**

## The First National CSO's Network for Accountability & Transparency



I ASSIST program aims to provide technical, Financial and legal support to Tunisian CSOs, and empower them to act as local watchdogs within their communities. It was launched in 2017 as a prototype with 7 Local CSOs from Jendouba & El Kef. Currently this program is covering the 24 Tunisian Governorates and has a network of 84 local CSOs.

In 2021, we supported 48 local CSOs throughout Tunisia with a budget of 814,320 1,588 TND. We provided embedded physical and online coaching to the 48 CSOs.

### Partnerships with Local Authorities, CSOs & Media Outlets

IWATCH has established 188 documented partnership-conventions with municipalities in 2021. These partnerships are deeply valorized through giving constant aide to partner municipalities even after the ending of the projects. In addition, IWATCH signed partnerships with 19 CSOs in 2021 and 6 Media outlets.

# **Local Integrity System**

# A new methodology developed by I WATCH to assess the performance of Local Authorities

The **Local Integrity System** is a methodology developed by I WATCH to assess the performance of municipalities in terms of compliance with the legal frameworks and good practices related to Transparency, Accountability and Fight against Corruption. In 2021, I WATCH produced the LIS Study for the second year tackling 8 municipalities of Greater Tunis. Each municipality was provided with its specific diagnosis in order to be able to develop a better understanding of the weakness and the areas to be improved within its own structure and enhance its governance and integrity. We believe that this publication will serve as an important reference for academics and researchers who are looking for scientific and comprehensive reports on local governance and anti-corruption.





### Vaxmeter.tn

As part of our monitoring efforts to the national coronavirus vaccination strategy (covid19-), IWATCH launched, on March 2021 ,17, a platform entitled: https://vaxmeter.tn/. The goal behind this platform is to allow citizens to monitor the implementation of the national vaccination strategy (know their turns according to the phases, know the location of vaccination centers, etc.); enhance transparency of the management of the health crisis (through monitoring compliance with the guiding principles set by the Ministry of Health); and detect shortcomings and irregularities.



### **Integrity MALL**

The Integrity Mall is a two-day gathering which aims at spreading awareness about fighting corruption in Tunisia through diverse cultural and academic activities and workshops. In 2021, the Integrity Mall was organized virtually through our platform Reunion.tn. 11 online sessions tackled corruption in sports, Cyber security in Tunisia, Rent Economy, etc.... 20 speakers and 527 guests attended virtually the different events of the Mall.

### **ICUBE**



**ICube** unprecedented is an incubator program dedicated to consolidating civil society in Tunisia. By providing core funding, it aims to accelerate the growth of partner CSOs in order to help them advance to the next level in terms of financing, structuring, impact, and stability; thus. striving to solidify associations 'infrastructures. CSOs are to be incubated during this program and 9 workshops are to be delivered on the following thematic: Strategic Planning, Financial Management, Advocacy and Communication, Policy Analysis, Digitizing Internal Processes. Management, Fundraising, Strategy and Partnerships (Networking).

# Am Najlaoui Award



I WATCH believes that volunteering allows individuals to connect to their communities and make them better places. Through holding the 2nd Edition of Am El Aid Najlaoui Award, IWATCH is spreading the message of how volunteering helps the communities and recognizing the efforts of individuals and groups who are willingly giving their time for the common good and without a financial gain. The selection for the award was conducted by means of an online voting system where the platform users can choose the winners based on the influence that they have achieved.

### **Observation of Scientific Councils**



I WATCH observed for the 10th time the election of the student council representatives on March, 4th, 2021. The elections have been conducted in 56 universities across 15 governorates in partnership with IWATCH's Campus Clubs. The total number of observers amounted to 110. This event allowed students to participate in the decision-making process by means of participative democracy.

# **Financial stories**

stories (budget share per donor, I WATCH budget evolution since 2018, Nb of full-time staff employees)

Donors	2018	2019	2020	2021
Action Aid	25 756			
Embassy of Netherlands in Tunisia	209 559			
Embassy of Switzerland in Tunisia		639 728	96 819	
ASF	86 281	53 550	58 810	77160,65
Carter Center		97 426	128 275	29446,20
Democracy international				115843,99
Deutsche Welle Akademie		104 658	178 784	32700,00
Embassy of Canada to Tunisia	8 689			
Embassy of the Netherlands in Tunis			418	
GIZ	46 890	3 355		2060,29
MEPI	473 614	394 877	272 710	894971,36
NDI	52 016	428 898	19 684	
NRGI	15 281	44 056		
OSF	258 565		998 795	1216600,00
Transparency International	230 343	518 907	524 354	282118,42
European Union	659 855	970 466	2 322 292	4127443,60
TI-DS				40590,94
CIPE				379986,36
NED				47600,00
Front Line Defenders				20800,00
Total	2066849	3 255 921	4 600 941	2066849

Figure 1: Budget share per donor

Year	Budget (TND)
2018	1513 258
2019	2 212 768
2020	3 638 714
2021	4 915 898

Figure 2: I WATCH budget evolution since 2018

Year	Number of full-time staff
2018	23
2019	35
2020	51
2021	49

Figure 3: Nb of full time staff employees



Engaging and Innovating
Against Corruption

IWATCH ORGANIZATION

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